	Budget 2018/19	Actual 2018/19	Variance
	£	£	£
Community Development	141,290	141,616	326
Corporate Management	1,650,320	1,671,855	21,535
Car Parks	(561,200)	(510,082)	51,118
Customer Services	778,387	729,124	(49,263)
Environmental Services	674,260	769,604	95,344
Finance & Performance	615,420	637,828	22,408
Grounds Maintenance	576,870	567,867	(9,003)
General Fund Housing	195,400	(14,853)	(210,253)
Human Resources	439,630	437,501	(2,129)
I.T.Services	867,253	917,239	49,986
Legal & Democratic Services	883,280	864,487	(18,793)
Planning & Regeneration	1,127,100	421,018	(706,082)
Property Services	329,410	543,061	213,651
Revenues & Benefits	362,900	153,855	(209,045)
Recreation and Sport	345,820	448,707	102,887
Waste Services	1,725,580	1,768,402	42,822
ALL GENERAL FUND SERVICES	10,151,720	9,547,230	(604,490)
Net recharge to HRA	(1,447,160)	(1,385,468)	61,692
Statutory Adjustments (Capital Charges)	395,570	286,373	(109,197)
NET COST OF SERVICES	9,100,130	8,448,135	(651,995)
Finance Lease Interest Payable	41,370	39,503	(1,867)
Interest Charged Between GF & HRA	(49,000)	(47,373)	1,627
Interest Receivable / Payable on Other Activities	147,000	105,321	(41,679)
Interest Receivable on Investments	(305,540)	(424,356)	(118,816)
CTS Funding parishes	16,920	16,854	(66)
Transfers into Earmarked Reserves	2,188,020	4,743,704	2,555,684
Transfers from Earmarked Reserves	(911,100)	(2,116,224)	(1,205,124)
Contribution from New Homes Bonus Reserve	(221,850)	(221,850)	0
D		207.22	007.000
Revenue contribution to fund 2018/19 Capital Programme	0	237,696	237,696
TOTAL EXPENDITURE	10,005,950	10,781,410	775,460
FUNDED BY:-	(2 222 ==2)	(2.22-22)	(
Formula Grant (RSG & RSDG & NNDR)	(3,233,770)	(3,677,621)	(443,851)
Business Rates Benefit from Devon Pool	0	(350,764)	(350,764)
New Homes Bonus Grant	(1,121,250)	(1,121,246)	4
Collection Fund Surplus	(50,520)	(50,524)	(4)
Council Tax - (Band D at £197.91)	(5,600,410)	(5,600,410)	0
TOTAL FUNDING	(10,005,950)	(10,800,565)	(794,615)
NET INCOME AND EXPENDITURE	0	(19,155)	(19,155)

### **Notes**

### **Community Development**

Comin	lunity Development					
		2018/19	2018/19	Variance	Variance	
Code	Community and Development	Budget £	Actual £	£	%	
	Employees	70,280	69,520	(760)	-1.1%	
	Premises	47,580	47,741	161	0.3%	
	Transport	0	0	0	0.0%	
4000	Supplies and Services	106,830	175,923	69,093	64.7%	
	Total Direct Expenditure	224,690	293,183	68,493	30.5%	
7000	External Income	(83,400)	(151,568)	(68,168)	-81.7%	
7000	Net Direct Expenditure	141,290	141,616	326	0.2%	(a)
	THE PROOF EXPONENTIAL OF	111,200	111,010	020	0.270	(~)
5000	Support Services	63,580	63,580	0	0.0%	
6500	Depreciation	44,130	44,130	0	0.0%	
	Total Indirect Expenditure	107,710	107,710	0	0.0%	
	Total Community 9 Dayslanmant Evranditure	240,000	240.226	226	0.49/	
	Total Community & Development Expenditure	249,000	249,326	326	0.1%	
	Community & Development - Service units					
CD200	Community Development	126,450	128,891	2,441	1.9%	
	Markets	122,550	120,218	(2,332)	-1.9%	
CD400	Crediton Market Square	0	217	217	0.0%	
	Total Community & Development Expenditure	249,000	249,326	326	0.1%	
	Total Francisticas Variation			£	£	(-)
	Total Expenditure Variation				326	(a)
	Major Cost Changes					
CD200	Communities Together Fund, grant awards (see note	in income levels	)	70,620		
					70,620	
	Major Cost Savings					
	Major Changes in Income Levels				0	
CD200	DCC contribution to Communities Together Fund (see	a EMP below)		(62,050)		
	Market income	e Liviix below)		(5,000)		
00000	Walket Hoome			(3,000)	(67,050)	
	Minor Variations				0	
	Total Expenditure Variation				3,570	(a)
	EARMARKED RESERVES					
	Utilised 2018/19					
CD200	Communities Together Fund grant awards			(8,570)		
02200	John Maria Grand and Grand			(0,0.0)		
	Proposed contribution c/fwd to 2019/20					
	Net movement in earmarked reserves				(8,570)	
	Total Expanditure variation after Formarks d Door	r) (OC			/F 000\	
	Total Expenditure variation after Earmarked Rese	rves			(5,000)	

**Corporate Management** 

·	rate management	2018/19 Budget	2018/19 Actual	Variance	Variance	
	Corporate	£	£	£	%	
1000	Employees	1,506,570	1,472,630	(33,940)	-2.3%	
2000	Premises	0	0	0	0.0%	
3000	Transport	3,010	2,711	(299)	-9.9%	
4000	Supplies and Services	147,800	191,229	43,429	29.4%	
	Total Direct Expenditure	1,657,380	1,666,570	9,190	0.6%	
7000	External Income	(7,060)	5,285	12,345	174.9%	
	Net Direct Expenditure	1,650,320	1,671,855	21,535	1.3%	(a)
5000	Support Services	(166,070)	(164,691)	1,380	-0.8%	
6500	Depreciation	0	0	0	0.0%	
	Total Indirect Expenditure	(166,070)	(164,691)	1,380	-0.8%	
	Total Corporate Expenditure	1,484,250	1,507,165	22,915	1.5%	
	Corporate Management Service Units					
	Leadership Team	539,790	547,352	7,562	1.4%	
	Leadership Team Recharge	(542,390)	(542,390)	0	0.0%	
	Performance, Governance & Data	96,600	84,190	(12,410)	-12.8%	
	Corporate Fees/charges	489,260	520,520	31,260	6.4%	
	Unison	9,700	9,753	53	0.5%	
	Corporate Performance	1,230	2,610	1,380	112.2%	
CM600	Pension Backfunding	890,060	885,129	(4,931)	-0.6%	
	Total Corporate Expenditure	1,484,250	1,507,165	22,915	1.5%	
				£	£	
	Total Expenditure Variation				22,915	(a)
	Major Cost Changes					
	Various Strategic expenses			7,500		
CM300	Bank, audit and valuation fees over budget			37,890		
					45.000	
	Major Cost Savings				45,390	
CM210	Governance-salary spend under budget			(4,400)		
	Apprenticeship levy costs below forecast			(20,800)		
	Slightly lower contribution on pension costs			(6,000)		
	J. J			(=,===)	(31,200)	
	Major Changes in Income Levels					
	Changes in sales ledger bad debt provision			21,300		
CM210	DCLG Grant received in year			(8,103)		
	Minor Variances				13,197 (4,472)	
	Time variations				(+,++ <i>=)</i>	
	Total Expenditure Variation				22,915	
	EARMARKED RESERVES Utilised 2018/19					
	Proposed contribution c/fwd to 2019/20					
	Net movement in earmarked reserves				0	
	Total Expenditure variation after Earmarked	Reserves			22,915	

### Car Parks

Code   Car Parks   E   E   E   K	Car Park	KS .					
Code   Car Parks					Variance	Variance	
1000	Codo	Car Barks	_		c	0/	
2000   Premises   174,050   188,450   14,400   8.3%   3000   178180   50   0   0   0   0   0   0   0   0			_				
3000   Transport   0							
4000   Supplies and Services   69,520   53,515   (16,005)   -23,0%     Total Direct Expenditure   247,070   249,980   2,910     7000   External Income   (808,270)   (76,0062)   48,208   6,0%     Net Direct Expenditure   (561,200)   (510,082)   51,118   9,1%   (a)     5000   Support Services   191,740   191,780   40   0,0%     6500   Depreciation   190,920   190,930   10   0,0%     Total Car Park Expenditure   (178,540)   (127,372)   51,168   28,7%     Total Car Park Expenditure   (178,540)   (127,372)   51,168   28,7%     CP500   Market Car Park   (148,370)   (155,670)   (7,300)   4,9%     CP520   Mulri-Storey Car Park (MSCP)   153,640   195,466   41,846   27,2%     CP530   Amenity Car Parks   26,950   37,339   10,389   33,5%     CP540   Paying Car Parks   (210,700)   (24,527)   6,233   -3,0%     Total Car Park Expenditure   (178,540)   (127,372)   51,168   28,7%     Total Expenditure Variation   51,168   (a)     Major Cost Changes   (16,000)     Major Cost Changes   (16,000)     Major Cost Changes   (16,000)   (16,000)   (16,000)     Major Cost Changes   (16,000)   (16,000)   (16,000)   (16,000)     Major Cost Changes   (16,000)							
Total Direct Expenditure							
Total Car Park Expenditure   (178,540)   (127,372)   (13,540)   (127,372)   (13,540)   (127,372)   (13,540)   (127,372)   (13,540)   (127,372)   (13,540)   (127,372)   (13,540)   (127,372)   (13,540)   (127,372)   (13,540)   (127,372)   (13,540)   (127,372)   (13,540)   (127,372)   (13,540)   (127,372)   (13,540)	4000						
Net Direct Expenditure		Total Bileot Experientale	241,010	240,000	2,310	1.2.70	
Support Services	7000	External Income	(808,270)	(760,062)	48,208	6.0%	
190,920		Net Direct Expenditure	(561,200)	(510,082)	51,118	9.1%	(a)
190,920						2.22/	
Total Indirect Expenditure					-		
Total Car Park Expenditure	6500						
Car Park - Service units		Total Indirect Expenditure	382,660	382,710	50	0.0%	
CP510   Market Car Park   (148,370) (155,670) (7,300)   4,9%   CP520   Multi-Storey Car Park (MSCP)   153,640   195,486   195,486   27,2%   CP540   Paying Car Parks   26,950   37,339   10,389   38,5%   CP540   Paying Car Parks   (210,760) (204,527)   6,233   -3,0%   CP540   Paying Car Park Expenditure   (178,540) (127,372)   51,168   28,7%   E		Total Car Park Expenditure	(178,540)	(127,372)	51,168	28.7%	
CP520		Car Park - Service units					
CP530	CP510	Market Car Park	(148,370)	(155,670)	(7,300)	4.9%	
CP540	CP520	Multi-Storey Car Park (MSCP)	153,640	195,486	41,846	27.2%	
Total Car Park Expenditure  (178,540)  (127,372)  51,168  28.7%  F  Total Expenditure Variation  Major Cost Changes  CP520 Overspend on Security for MSCP  CP540 Overspend on MSCP Utilities  14,000  Major Cost Savings  Savings across the Supplies and Services budget are for cancellation of Parking Machine Maint contract, Advertising & Equipment Maint  Major Changes in Income Levels  CP520 & Pay & Display income below budget  CP540 Permit income down against budget  Minor Variations  Total Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves  0  118,500  18,500  18,500  (16,000)  44,000  44,000  48,500  48,500  48,500  Total Expenditure Variation  O  Net movement in earmarked reserves	CP530	Amenity Car Parks	26,950	37,339	10,389	38.5%	
Total Expenditure Variation  Major Cost Changes CP520 Overspend on Security for MSCP CP540 Overspend on MSCP Utilities  Major Cost Savings Savings across the Supplies and Services budget are for cancellation of Parking Machine Maint contract, Advertising & Equipment Maint  Major Changes in Income Levels CP520 & CP540 Pay & Display income below budget CP540 Permit income down against budget Minor Variations  Total Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves  0  S1,168 (a)  51,168 (a)	CP540	Paying Car Parks	(210,760)	(204,527)	6,233	-3.0%	
Total Expenditure Variation  Major Cost Changes  CP520 Overspend on Security for MSCP CP540 Overspend on MSCP Utilities  14,000  Major Cost Savings Savings across the Supplies and Services budget are for cancellation of Parking Machine Maint contract, Advertising & Equipment Maint  (16,000)  Major Changes in Income Levels CP520 & CP540 Pay & Display income below budget Permit income down against budget Minor Variations  Total Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves		Total Car Park Expenditure	(178,540)	(127,372)	51,168	28.7%	
Total Expenditure Variation  Major Cost Changes  CP520 Overspend on Security for MSCP CP540 Overspend on MSCP Utilities  14,000  Major Cost Savings Savings across the Supplies and Services budget are for cancellation of Parking Machine Maint contract, Advertising & Equipment Maint  (16,000)  Major Changes in Income Levels CP520 & CP540 Pay & Display income below budget Permit income down against budget Minor Variations  Total Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves							
Major Cost Changes CP520 Overspend on Security for MSCP CP540 Overspend on MSCP Utilities  14,000  Major Cost Savings Savings across the Supplies and Services budget are for cancellation of Parking Machine Maint contract, Advertising & Equipment Maint  Major Changes in Income Levels CP520 & CP540 Pay & Display income below budget CP540 Permit income down against budget Minor Variations  Total Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves  0					£	£	
CP520 Overspend on Security for MSCP CP540 Overspend on MSCP Utilities  Major Cost Savings Savings across the Supplies and Services budget are for cancellation of Parking Machine Maint contract, Various Advertising & Equipment Maint  (16,000)  Major Changes in Income Levels CP520 & CP520 & CP540 Pay & Display income below budget CP540 Permit income down against budget Minor Variations  Total Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves  0		Total Expenditure Variation				51,168	(a)
CP520 Overspend on Security for MSCP CP540 Overspend on MSCP Utilities  Major Cost Savings Savings across the Supplies and Services budget are for cancellation of Parking Machine Maint contract, Various Advertising & Equipment Maint  (16,000)  Major Changes in Income Levels CP520 & CP520 & CP540 Pay & Display income below budget CP540 Permit income down against budget Minor Variations  Total Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves  0		Major Cost Changes					
CP540 Overspend on MSCP Utilities 14,000  Major Cost Savings Savings across the Supplies and Services budget are for cancellation of Parking Machine Maint contract, Various Advertising & Equipment Maint (16,000)  Major Changes in Income Levels CP520 & CP520 & CP540 Pay & Display income below budget 44,000 CP540 Permit income down against budget 4,500  Minor Variations 48,500  Total Expenditure Variation 51,000 (a)  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves 0	CP520				4,500		
Major Cost Savings Savings across the Supplies and Services budget are for cancellation of Parking Machine Maint contract, Various Advertising & Equipment Maint (16,000)  Major Changes in Income Levels  CP520 & CP540 Pay & Display income below budget 44,000  CP540 Permit income down against budget 4,500  Minor Variations 0  Total Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves 0	CP540				14,000		
Major Cost Savings Savings across the Supplies and Services budget are for cancellation of Parking Machine Maint contract, Various Advertising & Equipment Maint (16,000)  Major Changes in Income Levels CP520 & CP540 Pay & Display income below budget 44,000 CP540 Permit income down against budget 4,500 Minor Variations 0  Total Expenditure Variation 51,000 (a)  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves 0							
Major Cost Savings Savings across the Supplies and Services budget are for cancellation of Parking Machine Maint contract, Various Advertising & Equipment Maint (16,000)  Major Changes in Income Levels CP520 & CP540 Pay & Display income below budget 44,000 CP540 Permit income down against budget 4,500 Minor Variations 0  Total Expenditure Variation 51,000 (a)  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves 0							
Savings across the Supplies and Services budget are for cancellation of Parking Machine Maint contract,  Various Advertising & Equipment Maint (16,000)  Major Changes in Income Levels  CP520 & CP540 Pay & Display income below budget 44,000  CP540 Permit income down against budget 4,500  Minor Variations 0  Total Expenditure Variation 51,000 (a)  EARMARKED RESERVES  Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves 0						18,500	
for cancellation of Parking Machine Maint contract, Advertising & Equipment Maint  Major Changes in Income Levels  CP520 & CP540 Pay & Display income below budget CP540 Permit income down against budget  Minor Variations  Total Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves  (16,000)  (16,000)  (16,000)  (16,000)  (16,000)  (16,000)  (16,000)  (16,000)  (16,000)  (16,000)  (16,000)		•					
Various Advertising & Equipment Maint (16,000)  Major Changes in Income Levels  CP520 & CP540 Pay & Display income below budget 44,000  CP540 Permit income down against budget 4,500  Minor Variations 0  Total Expenditure Variation 51,000 (a)  EARMARKED RESERVES  Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves 0							
Major Changes in Income Levels  CP520 & CP540 Pay & Display income below budget 44,000 CP540 Permit income down against budget 4,500  Minor Variations 0  Total Expenditure Variation 51,000 (a)  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves 0							
Major Changes in Income Levels  CP520 & CP540 Pay & Display income below budget 44,000  CP540 Permit income down against budget 4,500  Minor Variations 0  Total Expenditure Variation 51,000 (a)  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves 0	Various	Advertising & Equipment Maint			(16,000)		
CP520 & CP540 Pay & Display income below budget 44,000 CP540 Permit income down against budget 4,500  Minor Variations 0  Total Expenditure Variation 51,000 (a)  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves 0						(16,000)	)
CP540 Pay & Display income below budget 44,000 CP540 Permit income down against budget 4,500  Minor Variations 0  Total Expenditure Variation 51,000 (a)  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves 0	00500.0	Major Changes in Income Levels					
CP540 Permit income down against budget 4,500  Minor Variations 0  Total Expenditure Variation 51,000 (a)  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves 0		Pay & Display income below hudget			44 000		
48,500 Minor Variations  Total Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves  0							
Minor Variations  Total Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves  0	CF 340	remit income down against budget			4,300	48 500	
Total Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves  0		Minor Variations				•	
EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves  0		William Variations				· ·	
Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves  0	Total Exp	enditure Variation				51,000	(a)
Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves  0		EADMARKED RESERVES					
Proposed contribution c/fwd to 2019/20  Net movement in earmarked reserves  0							
Net movement in earmarked reserves 0		Ottiliseu 2010/19					
		Proposed contribution c/fwd to 2019/20					
Total Expenditure variation after Earmarked Reserves 51,000		Net movement in earmarked reserves				0	
		Total Expenditure variation after Earmarked Reserve	s			51,000	

### **Customer Services**

Ousto	THE OCIVIOUS	2018/19	2018/19	Variance	Variance	
		Budget	Actual	Variance	Variance	
Code	Customer Services	£	£	£	%	
	Employees	701,747	637,421	(64,325)	-9.2%	
	Premises	0	0	0	0.0%	
3000	Transport	3,300	1,342	(1,958)	-59.3%	
4000	Supplies and Services	73,340	90,596	17,256	23.5%	
	Total Direct Expenditure	778,387	729,359	(49,028)	-6.3%	
7000	External Income	0	(235)	(225)	0.0%	
7000	Net Direct Expenditure	778,387	<b>729,124</b>	(235) (49,263)	-6.3%	(a)
	Net Direct Experialture	110,301	129,124	(49,203)	-0.3%	(a)
5000	Support Services	(706 770)	(706 770)	0	0.0%	
		(796,770)	(796,770)		0.0%	
0000	Depreciation	2,220	2,220	0		
	Total Indirect Expenditure	(794,550)	(794,550)	0	0.0%	
	Total Customer Services Expenditure	(16,163)	(65,426)	(49,263)	-304.8%	
	Total Customer Services Experiorure	(10,103)	(05,420)	(49,203)	-304.0%	
	Customer Services - Service units					
CS200	Communications	167,250	180,962	13,712	8.2%	
					0.0%	
	Communications Rech	(167,270)	(167,270)	(7.404)		
	Messenger Services	62,210	54,789	(7,421)	-11.9%	
	Messenger Services Rech	(62,170)	(62,170)	0	0.0%	
	Central Photocopying	17,100	16,452	(648)	-3.8%	
	Central Photocopying Rech	(17,110)	(17,110)	0	0.0%	
	Central Postage	21,700	26,141	4,441	20.5%	
CS903	Central Postage Rech	(21,650)	(21,650)	0	0.0%	
CS910	Customer Services Admin	165,980	150,642	(15,338)	-9.2%	
CS915	Customer Services Admin Rech	(165,950)	(165,950)	0	0.0%	
CS930	Customer First Management	189,487	170,063	(19,423)	-10.3%	
CS931	Customer First Management Rech	(205,850)	(205,850)	0	0.0%	
	Customer First	603,060	578,441	(24,619)	-4.1%	
	Customer First Rech	(603,040)	(603,040)	0	0.0%	
	Digital Strategy Staffing	90	124	34	38.3%	
	Total Customer Services Expenditure	(16,163)	(65,426)	(49,263)	-304.8%	
		(10,100)	(55, 125)	(10,200)	00 110 70	
				£	£	
	Total Expenditure Variation				(49,263	(a)
					• •	, , ,
	Major Cost Changes					
CS200	Apprentice now a permanent position			8,000		
	Business reply postage - expenditure higher th	an budget.		4,500		
	Computer hardware - Screens	]		9,500		
				,,,,,,	22,000	)
	Major Cost Savings				,	
CS500	Overtime budget not required			(5,000)		
	CS930 & CS932. Staff vacancies			(65,000)		
00010,	Cooco a Cooc. Clair vacarioise			(00,000)	(70,000	))
	Major Changes in Income Levels				(10,000	,
	major onanges in moonie Levels					
Total E	xpenditure Variation				(48,000	) (a)
	EARMARKED RESERVES					
	Utilised 2018/19					
	Proposed contribution c/fwd to 2019/20					
	Net movement in earmarked reserves				C	'
	Total Expenditure variation after Earmarked	Reserves			(48,000	)
					(10,000	/

#### **Environmental Services**

	mental Services	2010/10				
		2018/19	2018/19	Variance	Variance	
0 - 1 -	F	Budget	Actual	•	0/	
Code	Environmental Services	£	£	£	%	1
1000	Employees	774,210	863,142	88,932	11.5%	
2000	Premises	137,370	133,091	(4,279)	-3.1%	
3000	Transport	35,220	35,499	279	0.8%	
4000	Supplies and Services	123,990	353,107	229,117	184.8%	
	Total Direct Expenditure	1,070,790	1,384,840	314,050	29.3%	
7000	External Income	(396,530)	(615,236)	(218,706)	-55.2%	
	Net Direct Expenditure	674,260	769,604	95,344	14.1%	(a)
5000	Support Services	557,110	616,030	58,920	10.6%	
6500	Depreciation	91,330	91,330	0	0.0%	
	Total Indirect Expenditure	648,440	707,360	58,920	9.1%	
	Total Fording and all Complete Forms Plants	4 000 700	4 470 004	454.004	44.70/	
	Total Environmental Services Expenditure	1,322,700	1,476,964	154,264	11.7%	
	Environmental Services - Service units					
ES100	Cemeteries	100,680	135,881	35,201	35.0%	
ES110	Bereavement Services	35,330	30,750	(4,580)	-13.0%	
	Bereavement Services Rech	(35,330)	(35,330)	0	0.0%	
	CCTV Initiatives	22,520	19,401	(3,119)	-13.9%	
	Community Safety	75,920	75,409	(511)	-0.7%	
	Community Safety recharge	0	0	0	0.0%	
ES252	Building Safer Community Fund	0	0	0	0.0%	
	Community Safety Partnership	0	(2,821)	(2,821)	0.0%	
	Food Protection	125,570	108,336	(17,234)	-13.7%	
	Water Quality Monitoring	51,960	74,345	22,385	43.1%	
	Private Sector Housing team Rech	0	74,343	0	0.0%	
	Private Sector Housing	45,840			-129.6%	
	ŭ .		(13,578)	(59,418)		
	Dog Warden	42,100	43,760	1,660	3.9%	
	Public Health	0	(42)	(42)	0.0%	
	Parks & Open Spaces	372,590	396,592	24,002	6.4%	
	Amory Park	45,700	34,970	(10,730)	-23.5%	
	Play Areas	199,270	250,509	51,239	25.7%	
	Emergency Planning	27,470	27,600	130	0.5%	
	Licensing	68,910	79,645	10,735	15.6%	
	Pool Car Running Costs	150	150	0	0.0%	
	Pest Control	18,090	19,644	1,554	8.6%	
	Contaminated Land	0	(121)	(121)	0.0%	
	Control of Pollution	98,270	120,747	22,477	22.9%	
	Local Air Pollution	10,550	11,575	1,025	9.7%	
ES720	ES Management	0	(171)	(171)	0.0%	
ES730	Environmental Enforcement	209,090	209,578	488	0.2%	
ES731	Environmental Enforcement Rech	(235,010)	(235,010)	0	0.0%	
ES733	Environmental Health	663,890	742,698	78,808	11.9%	
ES734	Environmental Health Rech	(626,880)	(626,880)	0	0.0%	
ES740	Licensing Unit	140,300	143,254	2,954	2.1%	
ES741	Licensing Unit Rech	(140,300)	(140,300)	0	0.0%	
ES760	Health & Safety Officer	) O	O O	0	0.0%	
	MDDC Footpaths & Railway Walks	6,020	6,371	351	5.8%	
	Total Environmental Services Expenditure	1,322,700	1,476,964	154,264	11.7%	
				£	£	
	Total Expenditure Variation				154,264	(a)

	nmental Services Major Cost Changes		
S100	Maintenance overspend due to Wall repairs (see below EMR)	3,663	
S100	Equipment overspend due to wan repairs (see below Livin)  Equipment overspend due to purchase of Grave shoring equip (see below EMR)	4,247	
S100	Increased recharge from Grounds Maintenance	17,930	
S354	Overspend on Landlord event (see below EMR)	10,000	
S450	Overspend on Tree works (see below EMR)	11,600	
S450	Underspend on planned maintenance budgets due to timings of the works (part off-set by below EMR)	(16,915)	
S450			
	Increased recharge from Grounds Maintenance	31,500	
S455	Underspend on specific maintenance project (see below request for EMR)	(14,650)	
S460	Increased recharge from Grounds Maintenance	9,000	
S460	Maintenance overspend on aging play equipment (see below EMR)	21,000	
S733	Salary overspend due to additional posts & redundancy costs (£8910 utilised EMR)	75,000	152,375
	Major Cost Savings		
	Major Changes in Income Levels		0
S550	Licensing income down against budget, particularly taxi and premises licenses	9,000	
S100	Income budget not achieved for Cemetery Lodge as Letting Agents went into Administration	9,200	
S260	Income received for Proceeds of Crime for Food prosecution cases (see below EMR)	(14,550)	
S270	Water sampling income down due to staff sickness	17,000	
S354	Income from HMO Licence & CO Regulation fee not achieved due to changes in legislation	25,000	
S354	HMO Licence income (see below EMR)	(8,024)	
S354	HMO Civil penalty income received (see below EMR)	(24,165)	
S354	Roque Landlord Grant received (see below EMR)	(58,794)	
S450	Parks Improvement Grant received (see below EMR)	(12,655)	
0400	Talks improvement Grant received (acc below Links)	(12,000)	(57,988)
	Minor Variations		3,444
	SERVICE MOVEMENT BEFORE STATUTORY ADJUSTMENTS		97,831
S450	Net S106 receipts & grants (also see EMR below)		8,169
S460	Net S106 receipts & grants (also see EMR below)		22,146
S660	Net S106 receipts & grants (also see EMR below)		24,229
otal Ex	penditure Variation		152,375
	EARMARKED RESERVES		
	Utilised 2018/19		
	S106 - Air Quality	(30,315)	
	S106 - Public Open Space	(120,476)	
	ES100 Cem Maint Sinking Fund		
		(3.663)	
	ü .	(3,663)	
	ES100 Grave Shoring EMR	(4,247)	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs	(4,247) (9,000)	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs ES450 Tree works	(4,247) (9,000) (11,624)	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs ES450 Tree works ES460 Play Area maintenance	(4,247) (9,000) (11,624) (21,000)	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs ES450 Tree works	(4,247) (9,000) (11,624)	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs ES450 Tree works ES460 Play Area maintenance ES733 Empty Homes staffing EMR  Proposed contribution c/fwd. to 2019/20	(4,247) (9,000) (11,624) (21,000) (8,910)	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs ES450 Tree works ES460 Play Area maintenance ES733 Empty Homes staffing EMR  Proposed contribution c/fwd. to 2019/20 S106 - Air Quality	(4,247) (9,000) (11,624) (21,000) (8,910)	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs ES450 Tree works ES460 Play Area maintenance ES733 Empty Homes staffing EMR  Proposed contribution c/fwd. to 2019/20 S106 - Air Quality ES260 Proceed of Crime money for Food prosecution cases	(4,247) (9,000) (11,624) (21,000) (8,910) 108,765 14,550	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs ES450 Tree works ES460 Play Area maintenance ES733 Empty Homes staffing EMR  Proposed contribution c/fwd. to 2019/20 S106 - Air Quality ES260 Proceed of Crime money for Food prosecution cases ES354 HMO Licence Income	(4,247) (9,000) (11,624) (21,000) (8,910) 108,765 14,550 8,024	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs ES450 Tree works ES460 Play Area maintenance ES733 Empty Homes staffing EMR  Proposed contribution c/fwd. to 2019/20 S106 - Air Quality ES260 Proceed of Crime money for Food prosecution cases ES354 HMO Licence Income ES354 HMO Civil Penalty Income	(4,247) (9,000) (11,624) (21,000) (8,910) 108,765 14,550 8,024 22,500	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs ES450 Tree works ES460 Play Area maintenance ES733 Empty Homes staffing EMR  Proposed contribution c/fwd. to 2019/20 S106 - Air Quality ES260 Proceed of Crime money for Food prosecution cases ES354 HMO Licence Income ES354 HMO Civil Penalty Income ES354 Rogue Landlord Income	(4,247) (9,000) (11,624) (21,000) (8,910) 108,765 14,550 8,024 22,500 51,925	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs ES450 Tree works ES460 Play Area maintenance ES733 Empty Homes staffing EMR  Proposed contribution c/fwd. to 2019/20 S106 - Air Quality ES260 Proceed of Crime money for Food prosecution cases ES354 HMO Licence Income ES354 HMO Civil Penalty Income ES354 Rogue Landlord Income ES450 Parks Maint EMR	(4,247) (9,000) (11,624) (21,000) (8,910) 108,765 14,550 8,024 22,500 51,925 7,520	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs ES450 Tree works ES460 Play Area maintenance ES733 Empty Homes staffing EMR  Proposed contribution c/fwd. to 2019/20 S106 - Air Quality ES260 Proceed of Crime money for Food prosecution cases ES354 HMO Licence Income ES354 HMO Civil Penalty Income ES354 Rogue Landlord Income ES450 Parks Maint EMR ES450 Parks Improvement Grant	(4,247) (9,000) (11,624) (21,000) (8,910) 108,765 14,550 8,024 22,500 51,925 7,520 12,655	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs ES450 Tree works ES460 Play Area maintenance ES733 Empty Homes staffing EMR  Proposed contribution c/fwd. to 2019/20 S106 - Air Quality ES260 Proceed of Crime money for Food prosecution cases ES354 HMO Licence Income ES354 HMO Civil Penalty Income ES354 Rogue Landlord Income ES450 Parks Maint EMR	(4,247) (9,000) (11,624) (21,000) (8,910) 108,765 14,550 8,024 22,500 51,925 7,520	
	ES100 Grave Shoring EMR ES354 Landlord Event Costs ES450 Tree works ES460 Play Area maintenance ES733 Empty Homes staffing EMR  Proposed contribution c/fwd. to 2019/20 S106 - Air Quality ES260 Proceed of Crime money for Food prosecution cases ES354 HMO Licence Income ES354 HMO Civil Penalty Income ES354 Rogue Landlord Income ES450 Parks Maint EMR ES450 Parks Improvement Grant	(4,247) (9,000) (11,624) (21,000) (8,910) 108,765 14,550 8,024 22,500 51,925 7,520 12,655	31,354

### **Finance and Performance**

ı ıııaıı		2212112	2212112			
		2018/19	2018/19	Variance	Variance	
		Budget	Actual			
	Finance and Performance	£	£	£	%	_
	Employees	490,190	504,646	14,456	2.9%	
	Premises	0	0	0	0.0%	
	Transport	1,530	1,487	(43)	-2.8%	
4000	Supplies and Services	131,400	137,060	5,660	4.3%	
	Total Direct Expenditure	623,120	643,193	20,073	3.2%	
7000	External Income	(7,700)	(5,364)	2,336	30.3%	
	Net Direct Expenditure	615,420	637,828	22,408	3.6%	(a)
	Support Services	(610,700)	(610,700)	0	0.0%	
6500	Depreciation	0	0	0	0.0%	
	Total Indirect Expenditure	(610,700)	(610,700)	0	0.0%	
	Total Finance and Performance Expenditure	4,720	27,128	22,408	474.8%	
	Finance and Performance - Service units					
	Accountancy Services	461,440	480,548	19,108	4.1%	
	Accountancy Services Rech	(458,390)	(458,390)	0	0.0%	
	Internal Audit	104,170	102,317	(1,853)	-1.8%	
FP299	Internal Audit Rech	(104,210)	(104,210)	0	0.0%	
FP300	Procurement	99,500	106,542	7,042	7.1%	
FP399	Procurement Rech	(97,830)	(97,830)	0	0.0%	
FP400	Purchase Ledger	65,370	66,183	813	1.2%	
	Purchase Ledger Rech	(65,360)	(65,360)	0	0.0%	
	Sales Ledger	100,840	98,138	(2,702)	-2.7%	
	Sales Ledger Rech	(100,810)	(100,810)	(2,702)	0.0%	
11 333	Total Finance and Performance	4,720	27,128	22,408	474.8%	
	Total I manoc and I critimanoc	7,720	21,120	22,400	47 4.0 70	
				£	£	
	Total Expenditure Variation				22,408	(a)
	Major Cost Changes					
	Additional costs for recruitment finders fees and work					
FP100						
FP100	Additional costs for recruitment finders fees and work			10,000		
	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary			10,000 3,700		
FP100	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend  One-off costs for new equipment (screens & laptops)	Procurement Ma	nager	3,700		
FP100	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend	Procurement Ma	ınager	-,		
FP100	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend  One-off costs for new equipment (screens & laptops)	Procurement Ma	ınager	3,700	19,200	
FP100	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend  One-off costs for new equipment (screens & laptops)	Procurement Ma	nager	3,700	19,200	
FP100	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for	Procurement Ma	nager	3,700	19,200	
FP100	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for  Major Cost Savings	Procurement Ma	nager	3,700	19,200	
FP100	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for Major Cost Savings  Major Changes in Income Levels	Procurement Ma	nager	3,700	·	
FP100	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for  Major Cost Savings  Major Changes in Income Levels No longer offering partnership working in Procurement with	Procurement Ma	nager	3,700	·	
FP100	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for Major Cost Savings  Major Changes in Income Levels	Procurement Ma	nager	3,700	·	
FP100 FP300	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for  Major Cost Savings  Major Changes in Income Levels No longer offering partnership working in Procurement with	Procurement Ma	nager	3,700	·	
FP100 FP300	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for  Major Cost Savings  Major Changes in Income Levels No longer offering partnership working in Procurement with Torridge DC due to staff changes. Adjusted for 19/20	Procurement Ma	nager	3,700 5,500	·	
FP100 FP300	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for  Major Cost Savings  Major Changes in Income Levels No longer offering partnership working in Procurement with Torridge DC due to staff changes. Adjusted for 19/20	Procurement Ma	nager	3,700 5,500	0	
FP100 FP300 FP300	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for  Major Cost Savings  Major Changes in Income Levels No longer offering partnership working in Procurement with Torridge DC due to staff changes. Adjusted for 19/20 budget.  Minor Variations	Procurement Ma	nager	3,700 5,500	3,000	
FP100 FP300 FP300	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for  Major Cost Savings  Major Changes in Income Levels No longer offering partnership working in Procurement with Torridge DC due to staff changes. Adjusted for 19/20 budget.	Procurement Ma	anager	3,700 5,500	3,000	(a)
FP100 FP300 FP300	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for Major Cost Savings  Major Changes in Income Levels No longer offering partnership working in Procurement with Torridge DC due to staff changes. Adjusted for 19/20 budget.  Minor Variations  Expenditure Variation	Procurement Ma	anager	3,700 5,500	3,000	(a)
FP100 FP300 FP300	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for Major Cost Savings  Major Changes in Income Levels No longer offering partnership working in Procurement with Torridge DC due to staff changes. Adjusted for 19/20 budget.  Minor Variations  EARMARKED RESERVES	Procurement Ma	anager	3,700 5,500	3,000	(a)
FP100 FP300 FP300	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for Major Cost Savings  Major Changes in Income Levels No longer offering partnership working in Procurement with Torridge DC due to staff changes. Adjusted for 19/20 budget.  Minor Variations  Expenditure Variation	Procurement Ma	anager	3,700 5,500	3,000	(a)
FP100 FP300 FP300	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for Major Cost Savings  Major Changes in Income Levels No longer offering partnership working in Procurement with Torridge DC due to staff changes. Adjusted for 19/20 budget.  Minor Variations  Expenditure Variation  EARMARKED RESERVES Utilised 2018/19	Procurement Ma	anager	3,700 5,500	3,000	(a)
FP100 FP300 FP300	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for Major Cost Savings  Major Changes in Income Levels No longer offering partnership working in Procurement with Torridge DC due to staff changes. Adjusted for 19/20 budget.  Minor Variations  Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20	Procurement Ma	anager	3,700 5,500	3,000 0 22,200	(a,
FP100 FP300 FP300	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for Major Cost Savings  Major Changes in Income Levels No longer offering partnership working in Procurement with Torridge DC due to staff changes. Adjusted for 19/20 budget.  Minor Variations  Expenditure Variation  EARMARKED RESERVES Utilised 2018/19	Procurement Ma	anager	3,700 5,500	3,000	(a
FP100 FP300 FP300	Additional costs for recruitment finders fees and work pressures for remaining staff have resulted in salary overspend One-off costs for new equipment (screens & laptops) Agency overspend whilst recruitment process took place for Major Cost Savings  Major Changes in Income Levels No longer offering partnership working in Procurement with Torridge DC due to staff changes. Adjusted for 19/20 budget.  Minor Variations  Expenditure Variation  EARMARKED RESERVES Utilised 2018/19  Proposed contribution c/fwd to 2019/20	Procurement Ma	anager	3,700 5,500	3,000 0 22,200	(a,

#### **Grounds Maintenance**

Ground	as maintenance	0040440	0040/40		
		2018/19 Budget	2018/19 Actual	Variance	Variance
Code	Grounds Maintenance	£	£	£	%
1000	Employees	509,940	532,365	22,425	4.4%
	Premises	0	3,498	3,498	0.0%
	Transport	77,850	123,897	46,047	59.1%
4000	Supplies and Services	38,260	27,131	(11,129)	-29.1%
	Total Direct Expenditure	626,050	686,891	60,841	9.7%
				(	
7000	External Income	(49,180)	(119,024)	(69,844)	-142.0%
	Net Direct Expenditure	576,870	567,867	(9,003)	-1.6% (a)
5000	Support Services	(527,700)	(527,700)	0	0.0%
6500	Depreciation	4,070	4,070	0	0.0%
	Total Indirect Expenditure	(523,630)	(523,630)	0	0.0%
	Total Grounds Maintenance Expenditure	53,240	44,237	(9,003)	-16.9%
	Grounds Maintenance - Service units				
GM960	Grounds Maintenance	695,580	686,577	(9,003)	-1.3%
	Grounds Maintenance Rech	(642,340)	(642,340)	0	0.0%
	Total Grounds Maintenance Expenditure	53,240	44,237	(9,003)	-16.9%
	Total Evenenditure Variation			£	£ (9,003) (a)
	Total Expenditure Variation				(9,003) (a)
	Major Cost Changes				
GM960	Purchase of 2 Kubota Mowers (see below EMR)			31,800	
GM960	Salary/Agency overspend due to staff turnover (off-set by credit below)			22,000	
GM960	Overspend on vehicle running costs due to aging fleet			14,000	
GM960	Cost savings have been made across the supplies and services budge	et		(11,000)	
					56,800
	Major Cost Savings				
					0
	Major Changes in Income Levels				
	Correction made at beginning of the year to GM Recharges.				
GM960	Services were charged more for GM for the additional work				
	undertaken which offsets the increase in Agency charge.			(60,000)	
GM960	Increased income from Devon CC toward grass cutting			(6,300)	
					(66,300)
	Minor Variations				(00,300)
Total Ex	penditure Variation				(9,500) (a)
	EARMARKED RESERVES				
	Utilised 2018/19				
GM960	GM Vehicle sinking fund			(31,800)	
	Proposed contribution c/fwd to 2019/20				
	Net movement in earmarked reserves				(31,800)
	Total Expenditure variation after Earmarked Reserves				(41,300)
	Total Experiulture variation after Earmarked Reserves				(41,300)

### **General Fund Housing**

Code General Fund Housing  1000 Employees 2000 Premises 3000 Transport 4000 Supplies and Services Total Direct Expenditure  7000 External Income Net Direct Expenditure  5000 Support Services 6500 Depreciation	2018/19 Budget £ 240,980 5,470 15,170 312,380 574,000 (378,600) 195,400 18,980 620 19,600	2018/19 Actual £ 238,374 3,167 13,572 325,223 580,336 (595,189) (14,853)	£ (2,606) (2,303) (1,598) 12,843 6,336  (216,589) (210,253)	Variance  % -1.1% -42.1% -10.5% 4.1% 1.1%  -57.2% -107.6% (	
1000 Employees 2000 Premises 3000 Transport 4000 Supplies and Services Total Direct Expenditure  7000 External Income Net Direct Expenditure  5000 Support Services	£ 240,980 5,470 15,170 312,380 574,000 (378,600) 195,400 18,980 620	238,374 3,167 13,572 325,223 580,336 (595,189) (14,853)	(2,606) (2,303) (1,598) 12,843 <b>6,336</b> (216,589)	-1.1% -42.1% -10.5% 4.1% 1.1%	
1000 Employees 2000 Premises 3000 Transport 4000 Supplies and Services Total Direct Expenditure  7000 External Income Net Direct Expenditure  5000 Support Services	240,980 5,470 15,170 312,380 <b>574,000</b> (378,600) <b>195,400</b> 18,980 620	238,374 3,167 13,572 325,223 <b>580,336</b> (595,189) (14,853)	(2,606) (2,303) (1,598) 12,843 <b>6,336</b> (216,589)	-1.1% -42.1% -10.5% 4.1% 1.1%	
2000 Premises 3000 Transport 4000 Supplies and Services Total Direct Expenditure  7000 External Income Net Direct Expenditure  5000 Support Services	5,470 15,170 312,380 <b>574,000</b> (378,600) <b>195,400</b> 18,980 620	3,167 13,572 325,223 <b>580,336</b> (595,189) (14,853)	(2,303) (1,598) 12,843 <b>6,336</b> (216,589)	-42.1% -10.5% 4.1% <b>1.1%</b> -57.2%	
3000 Transport 4000 Supplies and Services  Total Direct Expenditure  7000 External Income Net Direct Expenditure  5000 Support Services	15,170 312,380 <b>574,000</b> (378,600) <b>195,400</b> 18,980 620	13,572 325,223 <b>580,336</b> (595,189) (14,853)	(1,598) 12,843 <b>6,336</b> (216,589)	-10.5% 4.1% <b>1.1%</b> -57.2%	
4000 Supplies and Services  Total Direct Expenditure  7000 External Income Net Direct Expenditure  5000 Support Services	312,380 574,000 (378,600) 195,400 18,980 620	325,223 580,336 (595,189) (14,853)	12,843 <b>6,336</b> (216,589)	4.1% <b>1.1%</b> -57.2%	
7000 External Income Net Direct Expenditure  5000 Support Services	(378,600) 195,400 18,980 620	580,336 (595,189) (14,853)	<b>6,336</b> (216,589)	<b>1.1%</b> -57.2%	
7000 External Income  Net Direct Expenditure  5000 Support Services	(378,600) <b>195,400</b> 18,980 620	(595,189) <b>(14,853)</b>	(216,589)	-57.2%	
Net Direct Expenditure  5000 Support Services	195,400 18,980 620	(14,853)			
Net Direct Expenditure  5000 Support Services	195,400 18,980 620	(14,853)			
	620	40.000		-107.070	a)
	620				
6500 Depreciation		18,980	0	0.0%	
	19 600	620	0	0.0%	
Total Indirect Expenditure	13,000	19,600	0	0.0%	
Total General Fund Housing Services Expenditure	215,000	4,747	(210,253)	-97.8%	
General Fund Housing - Service units	000.050	4.40.400	(404.044)	50 50/	
HG320 Housing & Homelessness Advice	308,250	146,406	(161,844)	-52.5%	
HG340 Community Land Trusts	0	13,625	13,625	0.0%	
HG373 Homelessness & Enabling Team	273,610	256,384	(17,226)	-6.3%	
HG379 Homeless & Enabling Team Rech	(273,610)	(273,610)	0	0.0%	
Total General Fund Housing Services Expenditure	215,000	4,747	(210,253)	-97.8%	
			£	£	
Total Expenditure Variation			_	(210,253)	(a)
Total Experiance Variation				(210,200)	(u)
Major Cost Changes					
HG320 New instances of Deposit and Rent Scheme (DARS)			40.000		
higher than budgeted			12,800		
HG320 Change in Bad Debt Provision			18,800		
HG340 Expenditure on Community Land Trust (see below)			13,625		
				45,225	
Major Cost Savings					
HG320 (Net) Temporary accomodation costs less than forecast			(43,000)		
(Net) saving on staffing due to vacant post and under			, ,		
HG373 utilised external funding			(17,200)		
HG350 Community Alarms underspend on new units			(19,100)		
HG350 Community Alarms underspend on salaries			(7,700)		
HG350 Community Alarms slight underspend on overhead costs			(8,800)		
, and a second s			(5,555)	(95,800)	
Major Changes in Income Levels				(,,	
HG320 DARS - levels/number greater than budgeted			(20,100)		
HG320 Various Homelessness grant funding streams (see below)			(133,123)		
				(153,223)	
Minor Variations				(6,455)	
Total Expenditure Variation				(210,253)	(a)
EARMARKED RESERVES					
Utilised 2018/19					
Community Land Trust expenditure			(13,625)		
Proposed contribution c/fwd to 2019/20					
Flexible Homelessness Support Grant			93,831		
Homelessness Prevention Grant			13,000		
H-CLIC					
			3,791		
Homelessness New Burdens			22,501		
Net movement in earmarked reserves				119,498	
Total Expenditure variation after Earmarked Reserves				(90,755)	

### **Human Resources**

Hulliai	i Nesources	2049/40	2049/40	Variones	Variance	
		2018/19 Budget	2018/19 Actual	Variance	Variance	
Codo	Human Resources	£	£	£	%	
		389,060	368.261	(20,799)	-5.3%	
	Employees Premises	0	0	(20,799)	0.0%	
	Transport	2,850	3,170	320	11.2%	
	Supplies and Services	47,720	66,595	18,875	39.6%	
4000					-0.4%	
	Total Direct Expenditure	439,630	438,026	(1,604)	-0.4%	
7000	Fotom al la como	0	(505)	(505)	0.00/	
7000	External Income	0	(525)	(525)	0.0%	(-X
	Net Direct Expenditure	439,630	437,501	(2,129)	-0.5%	(a)
<b>5000</b>		(000.050)	(222.252)		0.007	
	Support Services	(396,950)	(396,950)	0	0.0%	
6500	Depreciation	0	0	0	0.0%	
	Total Indirect Expenditure	(396,950)	(396,950)	0	0.0%	
				(0.100)		
	Total Human Resources Expenditure	42,680	40,551	(2,129)	-5.0%	
	HR - Service units					
HR100	Human Resources	290,030	334,774	44,744	15.4%	
HR199	Human Resources Rech	(286,760)	(286,760)	0	0.0%	
HR200	Staff Development Training	38,080	32,332	(5,748)	-15.1%	
HR210	CPD Training	0	0	0	0.0%	
HR220	Post Entry Training	0	0	0	0.0%	
HR230	Health & Safety Training	0	0	0	0.0%	
HR300	Payroll	82,770	80,094	(2,676)	-3.2%	
HR399	Payroll Rech	(82,220)	(82,220)	0	0.0%	
HR400	Learning & Development	74,480	59,328	(15,152)	-20.3%	
HR499	Learning & Development Rech	(73,990)	(73,990)	0	0.0%	
HR600	Health & Safety Officer	71,190	47,893	(23,297)	-32.7%	
HR699	Health & Safety Officer Rech	(70,900)	(70,900)	0	0.0%	
	Total Human Resources Expenditure	42,680	40,551	(2,129)	-5.0%	
	Total Human Resources Expenditure	42,680	40,551	(2,129)	-5.0%	
	Total Human Resources Expenditure	42,680	40,551	(2,129) £	-5.0% £	
		42,680	40,551		£	) (a)
	Total Human Resources Expenditure  Total Expenditure Variation	42,680	40,551			) (a)
	Total Expenditure Variation	42,680	40,551		£	) (a)
	Total Expenditure Variation  Major Cost Changes	42,680	40,551		£	) (a)
HR100	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and	42,680	40,551	£	£	) (a)
	Total Expenditure Variation  Major Cost Changes  Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR	42,680	40,551	£ 24,000	£	) (a)
	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and	42,680	40,551	£	£	) (a)
	Total Expenditure Variation  Major Cost Changes  Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR	42,680	40,551	£ 24,000	£ (2,129)	) (a)
	Total Expenditure Variation  Major Cost Changes  Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR  Purchase of new JE software was unbudgeted	42,680	40,551	£ 24,000	£	) (a)
HR100	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings		40,551	£ 24,000 14,000	£ (2,129)	) (a)
HR100 HR400	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D)		40,551	£  24,000 14,000  (15,000)	£ (2,129)	) (a)
HR100	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings		40,551	£ 24,000 14,000	£ (2,129)	) (a)
HR100 HR400	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D)		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000	
HR100 HR400	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D) Salary saving due to flexible retirement		40,551	£  24,000 14,000  (15,000)	£ (2,129)	
HR100 HR400	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D)		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000	
HR100 HR400	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D) Salary saving due to flexible retirement		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000	
HR100 HR400	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D) Salary saving due to flexible retirement  Major Changes in Income Levels		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000 (38,500)	
HR100 HR400	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D) Salary saving due to flexible retirement		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000	
HR400 HR600	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D) Salary saving due to flexible retirement  Major Changes in Income Levels  Minor Variations		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000 (38,500) 0 (1,629)	
HR400 HR600	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D) Salary saving due to flexible retirement  Major Changes in Income Levels		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000 (38,500)	
HR400 HR600	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D) Salary saving due to flexible retirement  Major Changes in Income Levels  Minor Variations  penditure Variation		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000 (38,500) 0 (1,629)	
HR400 HR600	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D) Salary saving due to flexible retirement  Major Changes in Income Levels  Minor Variations  EARMARKED RESERVES		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000 (38,500) 0 (1,629)	
HR400 HR600	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D) Salary saving due to flexible retirement  Major Changes in Income Levels  Minor Variations  EARMARKED RESERVES Utilised 2018/19		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000 (38,500) 0 (1,629)	
HR400 HR600	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D) Salary saving due to flexible retirement  Major Changes in Income Levels  Minor Variations  EARMARKED RESERVES		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000 (38,500) 0 (1,629)	
HR400 HR600	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D) Salary saving due to flexible retirement  Major Changes in Income Levels  Minor Variations  EARMARKED RESERVES Utilised 2018/19 Proposed contribution c/fwd to 2019/20		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000 (38,500) 0 (1,629) (2,129)	
HR400 HR600	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D) Salary saving due to flexible retirement  Major Changes in Income Levels  Minor Variations  EARMARKED RESERVES Utilised 2018/19		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000 (38,500) 0 (1,629)	
HR400 HR600	Total Expenditure Variation  Major Cost Changes Salary overspend due to Agency cover for long-term sickness and changes to Posts within HR Purchase of new JE software was unbudgeted  Major Cost Savings Salary savings due to changes in Learning and Development (L&D) Salary saving due to flexible retirement  Major Changes in Income Levels  Minor Variations  EARMARKED RESERVES Utilised 2018/19 Proposed contribution c/fwd to 2019/20		40,551	£  24,000 14,000  (15,000)	£ (2,129) 38,000 (38,500) 0 (1,629) (2,129)	) ) (a)

### **ICT Services**

	rices	2018/19	2018/19	Variance	Variance	
		Budget	Actual	Variance	Variance	
Code	ICT Services	£	£	£	%	
1000	Employees	515,343	535,215	19,872	3.9%	
2000	Premises	0	0	0	0.0%	
3000	Transport	1,250	670	(580)	-46.4%	
4000	,	350,660	382,861	. ,	9.2%	
4000	Supplies and Services		· · · · · · · · · · · · · · · · · · ·	32,201		
	Total Direct Expenditure	867,253	918,746	51,493	5.9%	
7000	External Income	0	(1,507)	(1,507)	0.0%	
1000	Net Direct Expenditure	867,253	917,239	49,986		(a)
5000	Support Services	(919,120)	(919,120)	0	0.0%	
6500	Depreciation	33,980	33,980	0	0.0%	
	Total Indirect Expenditure	(885,140)	(885,140)	0	0.0%	
	Total ICT Services Expenditure	(17,887)	32,099	49,986	279.5%	
	ICT - Service units			(2 = 12)	/	
IT100	Gazetteer Management	85,690	81,972	(3,718)	-4.3%	
IT199	Gazetteer Management Rech	(85,710)	(85,710)	0	0.0%	
IT200	Information Management & T Gov	4,810	4,810	0	0.0%	
IT300	Central Telephones	53,480	65,987	12,507	23.4%	
IT399	Central Telephones Rech	(53,500)	(53,500)	0	0.0%	
IT400	ICT Network & Hardware	232,470	242,894	10,424	4.5%	
IT499	ICT Network & Hardware Rech	(232,400)	(232,400)	0	0.0%	
				4,028	0.6%	
IT500	ICT Software Support & Maint.	669,820	673,848			
IT599	ICT Software Support & Maint. Rech	(669,900)	(669,900)	0	0.0%	
IT600	ICT Staff Unit	401,824	417,054	15,229	3.8%	
IT699	ICT Staff Unit Rech	(600,750)	(600,750)	0	0.0%	
IT700	PSN COMPLIANCE	0	0	0	0.0%	
IT800	Phoenix House Printing	21,540	18,279	(3,261)	-15.1%	
IT899	Phoenix House Printing Rech	(21,540)	(21,540)	0	0.0%	
IT900	Digital Services	176,279	191,055	14,776	8.4%	
IT999	Digital Services  Digital Services Recharge	0	0	0	0.0%	
11999	Total ICT Services Expenditure	(17,887)	32,099	49,986	279.5%	
			,			
	Total Expenditure Variation			£	£ 49,986	(;
						Ì
	Major Cost Changes					
300	Lease & maintenance costs due to the delay in re			12,500		
400	Costs for new data lines. Infrastructure for connec	ctivity between all th	e Councils sites	26,000		
600	Salaries - JE's following restructure			9,000		
600	Business Enterprise staff training (see EMR below	w)		6,200		
900	Computer Software & Hardware - budget undersp		programme	11,000		
					64,700	
	Major Cost Savings					
400	Major Cost Savings Underspend on hardware replacement budget			(16,000)		
400				(16,000)	(16 000)	
400				(16,000)	(16,000)	
	Underspend on hardware replacement budget  Major Changes in Income Levels			(16,000)		
	Underspend on hardware replacement budget  Major Changes in Income Levels  enditure Variation			(16,000)	(16,000) 48,700	(
	Underspend on hardware replacement budget  Major Changes in Income Levels  enditure Variation  EARMARKED RESERVES			(16,000)		
otal Expe	Underspend on hardware replacement budget  Major Changes in Income Levels  enditure Variation  EARMARKED RESERVES Utilised 2018/19					
	Underspend on hardware replacement budget  Major Changes in Income Levels  enditure Variation  EARMARKED RESERVES	w)		(16,000)		
otal Expe	Underspend on hardware replacement budget  Major Changes in Income Levels  enditure Variation  EARMARKED RESERVES Utilised 2018/19	w)				
otal Expe	Underspend on hardware replacement budget  Major Changes in Income Levels  enditure Variation  EARMARKED RESERVES Utilised 2018/19 Business Enterprise staff training (see EMR below	w)				

# **Legal and Democratic Services**

Legai	ind Democratic Services	0040440	0040/40	V/'	Manian a	
		2018/19 Budget	2018/19 Actual	Variance	Variance	
Code	Legal and Democratic Services	£	£	£	%	
1000	Employees	507,600	505,881	(1,720)	-0.3%	
2000	Premises	000,000	150	150	0.0%	
3000	Transport	17,700	14,395	(3,305)	-18.7%	
4000	Supplies and Services	439,880	426.160	(13,720)	-3.1%	
4000	Total Direct Expenditure		946,586		-3.1% - <b>1.9%</b>	
	Total Direct Experioliture	965,180	940,560	(18,594)	-1.9%	
7000	External Income	(81,900)	(82,098)	(198)	-0.2%	
	Net Direct Expenditure	883,280	864,487	(18,793)	-1.9%	(a)
5000	Support Services	54,670	54,733	63	0.1%	
	Total Indirect Expenditure	54,670	54,733	63	(0)	
	Total Legal and Democratic Services	937,950	919,220	(18,730)	-1.9%	
		001,000	0.10,220	(10,100)	11070	
	Legal & Democratic Services - Service units					
LD100	Electoral Registration	226,690	210,163	(16,527)	-7.3%	
LD199	Electoral Registration Rech	(670)	(670)	0	0.0%	
LD200	Election costs	0	7,284	7,284	N/A	
LD300	Democratic Rep & Management	705,540	703,763	(1,777)	-0.3%	
LD400	Committee Services	159,120	154,103	(5,017)	-3.2%	
	Committee Services Rech	(158,350)	(158,350)	0	0.0%	
LD600		335,710	333,017	(2,693)	-0.8%	
LD699	Legal Services Rech	(330,090)	(330,090)	0	0.0%	
LD000	Total Legal and Democratic Services	937,950	919,220	(18,730)	0.070	
		331,333	0.10,220	(10,100)		
				£	£	
	Total Expenditure Variation				(18,730)	(a)
	M : 0 .40					
	Major Cost Changes					
LD200	'			7,300		
LD300	Expenditure on Member Ipads (see below)			11,725		
	Legal Services: agency, consultancy and other unanticipated					
LD600	salary costs			11,000	30,025	
	Major Cost Savings					
LD100	Salary savings against budget			(9,700)		
	Software spend slightly below forecast			(6,600)		
LD600				(15,000)		
	Underspend on Publications budget			(11,700)	(43,000)	
LDOOG	Major Changes in Income Levels			(11,700)	(43,000)	
I D600	Reduction in income from S106 work and other fees			14,100		
LDOOG	resident in modific from 6 foo work and other food			14,100		
					0	
	Minor Variations					
	Various minor savings on Member Services budget				(5,000)	
	Other minor variances				(755)	
Total Ex	penditure Variation				(18,730)	(a)
	EARMARKED RESERVES					
	Utilised 2018/19			(4 ( =0.5)		
	Members Ipad reserve			(11,725)		
	Proposed contribution c/fwd to 2019/20					
	Contribution to future election funding			16,000		
	Net movement in earmarked reserves (other than budgeted)				4,275	
Total E	nonditure varieties ofter Fermanded Beauty				(4.4.455)	
Total Ex	penditure variation after Earmarked Reserves				(14,455)	

### **Planning and Regeneration**

Pianini	ng and Regeneration					
		2018/19	2018/19	Variance	Variance	
		Budget	Actual			
Code	Planning and Regeneration	£	£	£	%	
1000	Employees	1,843,350	1,689,733	(153,617)	-8.3%	
	Premises	0	1,405	1,405	0.0%	
3000	Transport	49,080	43,502	(5,578)	0.070	
	•				-12.4%	
4000	Supplies and Services	691,120	605,505	(85,615)	-12.4%	
	S106 Expenditure		217,965	217,965		
	Total Direct Expenditure	2,583,550	2,558,111	(25,439)	-1.0%	
7000		(1,456,450)	(1,110,199)	346,251	23.8%	
	S106 contributions		(673,003)	(673,003)		
	Grant funding		(353,890)	(353,890)		
	Net Direct Expenditure	1,127,100	421,018	(706,082)	-62.6%	(a)
5000	Support Services	505,540	505,540	0		
6500	Depreciation	0	0	0		
	Total Indirect Expenditure	505,540	505,540	0		
			Í			
	Total Planning and Regeneration Expenditure	1,632,640	926,558	(706,082)		
			Í	, ,		
	Planning and Regeneration - Service units					
PR100	Building Regulations	34,210	32,915	(1,295)		
	Enforcement	145.040	137.130	(7,910)		
	Development Control	227.890	22,218	(205,672)		
	Local Land Charges	,	(58,383)			
	Tiverton EUE	(10,370)		(48,013)		
		56,470	75,051	18,581		
	Garden Village Project	58,850	(137,311)	(196,161)		
	Environmental Enhancement	2,430	2,430	0		
	Business Development	476,140	419,639	(56,501)		
PR411	Business Development Recharge	(22,860)	(22,860)	0		
PR420	Tiverton Town Centre Regen Project	0	1,405	1,405		
PR500	Historic Buildings	10,350	10,350	0		
PR600	Forward Planning Unit	309,130	294,051	(15,079)		
PR699	Forward Planning Unit Rech	(309,130)	(309,130)	0		
	Planning Policy	78,310	76,480	(1,830)		
	Statutory Development Plan	571,440	378,795	(192,645)		
	Assets of community value	180	171	(9)		
	Dangerous Buildings And Trees	4,560	3,608	(952)		
111000	Total Planning and Regeneration Expenditure	1,632,640	926,558	(706.082)		
		.,002,010	020,000	(1.00,002)		
				£	£	
	Total Expenditure Variation				(706,082	2) (a)
					(100,002	-, (,
	Major Cost Changes					
DD210	Released Provision that was no longer required			(27,900)		
	· .			,		
	EUE ongoing expenditure, fully funded by EMR			18,581		
	Garden Village Project ongoing expenditure, fully funded by EMR			104,323		
	High Street Innovation grant scheme (see EMR below)			2,600		
PR810	Custom & Self Build spend agreed by Cabinet Aug 2018 (see EMR	below)		17,000		
					114,604	l .
	Major Cost Savings					
PR110	Employee savings through vacant posts during the year			(4,400)		
	Employee & transport cost savings through vacant posts during the	vear		(51,200)		
	Savings on supplies & services	, cu.		(7,500)		
	· · ·	o (ooo EMP bolow		(37,000)		
			v)	` ' '		
PR400	, , , , ,	ie year		(16,800)		
PR810	Local Plan costs slipped to 2019-20			(180,489)		
					(297,389	9)
	Major Changes in Income Levels					
PR200	Planning Fees under budget due to number and scale of application	ns received		310,000		
PR210	New Burdens funding (see below)			(15,200)		
					294,800	)
	Minor Variations				(24,371	
	SERVICE MOVEMENT BEFORE STATUTORY ADJUSTMENTS				87,644	•
	OLIVIOL MOTEMENT DEI ONE OTATOTONI ADDOOTHENTO				07,044	
DDOO	Not S106 Pagainta & Oranta (alag and EMD balan)				/AEE 000	)\
	Net S106 Receipts & Grants (also see EMR below)				(455,038	,
	Garden Village Funding				(300,000	,
PR600	Brownfield Register Funding				(3,687	
	9					
	Neighbourhood Planning Funding				(5,000	))

**Planning and Regeneration** 

PR810 Custom & Self Build Grant		(30,000)
Total Expenditure Variation		(706,081) (a)
EARMARKED RESERVES		
Utilised 2018/19		
High Street Innovation Grant	(2,600)	
Grand Western Canal Grant - New Homes Bonus Released	(45,000)	
Economic Development project spend - New Homes Bonus Released	(100,000)	
S106 - Public Open Space	(60,638)	
EUE Funding of 2018-19 spend	(18,581)	
Garden Village Funding of 2018-19 spend	(104,323)	
Custom & Self Build - spend agreed by Cabinet Aug 2018	(21,000)	
Proposed contribution c/fwd. to 2019/20		
S106 - Public Open Space	542,848	
Garden Village Funding 2018-19 HCA Funding	300,000	
Brownfield Register 2018-19 DCLG Funding	3,687	
Neighbourhood Planning 2018-19 DCLG Funding	5,000	
Custom & Self Build - spend agreed by Cabinet Aug 2018 slipped to 2019-20	4,000	
Custom & Self Build Grant 2018-19 DCLG Funding	30,000	
Statutory Development Plan - Local Plan costs slipped to 2019-20	180,489	
Economic Development & Regeneration projects slipped to 2019-20	37,000	
New Burdens Funding	15,203	
Net movement in earmarked reserves		766,085
Total Expenditure variation after Earmarked Reserves		60,004

### **Property Services**

Propert	y Services					
		2018/19	2018/19	Variance	Variance	
	1-	Budget	Actual			
Code	Property Services	£	£	£	%	
1000	Employees	559,670	545,663	(14,007)	-2.5%	
2000	Premises	495,160	507,621	12,461	2.5%	
3000	Transport	24,110	33,215	9,105		
4000	Supplies and Services	66,760	(75,035)	(141,795)	-212.4%	
	Total Direct Expenditure	1,145,700	1,011,463	(134,237)	-11.7%	
7000	External Income	(816,290)	(468,403)	347,887	42.6%	
	Net Direct Expenditure	329,410	543,061	213,651	64.9%	(a)
5000	Command Commission	(040,000)	(040, 400)	240		
6500	Support Services Depreciation	(619,800) 273,610	(619,460) 273,610	340 0		
6500	Total Indirect Expenditure	(346,190)	(345,850)	340	_	
				0.0		
	Total Property Services Expenditure	(16,780)	197,211	213,991		
	Property Services - Service units					
	3 RIVERS DEVELOPMENT	0	(555)	(555)		
PS141	3 RIVERS - THREWSTONE CLOSE	0	0	0		
	3 RIVERS - BURLESCOMBE	0	0	0		
	Surplus Sites for Disposal	600	38,867	38,267		
	Public Conveniences	119,550	116,433	(3,117)		
PS400	Flood Defences and Land Drainage	69,910	94,929	25,019		
PS600	Street Naming & Numbering	15,980	16,148	168		
PS700	Contract Services - P-Health	0	12,678	12,678		
PS810	Phoenix House	445,310	443,151	(2,159)		
PS815	Phoenix House Rech	(445,360)	(445,360)	0		
PS820	DCC Library	(1,520)	0	1,520		
	Town Hall	2,140	5,064	2,924		
PS840	Crediton Office Building	34,900	41,512	6,612		
	Old Road Depot	87,150	104,469	17,319		
	Old Road Depot Rech	(87,150)	(87,150)	0		
	Station Yard Depot	0	2,687	2,687		
	Lords Meadow Depot	6,600	6,695	95		
	Bus Station Maintenance	(5,060)	5,435	10,495		
	10 Phoenix Lane	(6,790)	(8,429)	(1,639)		
	Office Building Cleaning	94,220	84,600	(9,620)		
PS971	Office Building Cleaning Rech	(87,830)	(87,830)	0		
PS980		610,620	660,006	49,386		
PS981	, ,	(528,310)	(528,310)	0		
	30/38 Fore Street	(103,030)	(89,704)	13,326		
PS991		(44,600)	(55,325)	(10,725)		
	Market Walk			63,703		
	The state of the s	(163,910)	(100,207)			
	Lowman Green Unit	(9,200)	(9,200)	(750)		
	Moorhayes Community Centre	(2,000)	(2,758)	(758)		
PS995		(19,000)	(20,635)	(1,635)		
PT100	People's Park Trust  Total Property Services	(16,7 <b>80</b> )	0 <b>197,211</b>	213,991		
	Total Expenditure Variation			£	£ 213,991	(a)
	Major Cost Changes					
	Asset Management overspend on various projects to make			38,000		
PS150	good. This has resulted in Capital receipts when the assets have been sold.			38,000		
PS400	Flood Defences and Land drainage works overspend (see below EMR) - dredging; external contractors etc used in			25,000		
D0700	various areas.  Contract Services for Legionella Asbestos & Fire risk			12,500		
PS700	assessment now carried out in-house.			8,000		
PS810	P-House overspend on utility costs P-House maintenance and external contractors overspend			-,		
PS810	due to a number of office alterations and general repairs			30,000		

**Property Services** 

Proper	ty Services		
	Security overspend following numerous break-ins at the	30,630	
PS850	depot (off-set by EMR)		
PS880	Write-off of a bad debt for Bus Station departures income	12,300	
	External Contractors overspend (off-set with Salary	14,000	
PS970	underspend below)		
PS980	Vehicle running costs higher than budgeted	8,000	
PS992	Maintenance overspend on the landscaping of Market Walk (see below EMR)	38,000	
PS992	Overspend on Services charges due to capped service charges at units in Market Walk	14,000	
PS992	Shop unit refurbs have resulted in an overspend on external co	ntractors 8,000	220 420
	Major Cost Savings		238,430
	Underspend on specific maintenance project (see below	(10,000)	
PS850	EMR)	(10,000)	
	Underspend on specific maintenance project (see below	(10,000)	
PS991	EMR)		
	Specific spend on carpet tiles & Exe Room furniture has not	(40,000)	
20040	been spent during 2018-19 resulting in an underspend (see		
PS810	EMR)		
			(60,000)
	Major Changes in Income Levels		
PS980	Income down on Wells Close as tenants have been relocated.	11,100	
PS990	Income budget not achieved due to flats above 36 & 38 Fore Street not being refurbished to let out	15,000	
			26,100
	Minor Variations		7,460
Total Ex	penditure Variation		211,990 (a)
	EARMARKED RESERVES		
	Utilised 2018/19		
PS400	Flood Defence works	(25,000)	
PS850	Security	(30,630)	
PS992	Market Walk Landscaping	(38,000)	
	Proposed contribution c/fwd to 2019/20		
PS850	Old Road Structural Survey EMR	10,000	
PS991	Industrial Unit Specific Maint EMR	10,000	
PS810	Phoenix House specific maint (carpet tiles & Exe Room furniture		
	Net movement in earmarked reserves		(33,630)
Total F	manditure variation after Formanical Passence		470.000
iotai Ex	penditure variation after Earmarked Reserves		178,360

### **Revenues and Benefits**

Rever	iues and Benefits					
		2018/19	2018/19	Variance	Variance	
		Budget	Actual			
	Revenues and Benefits	£	£	£	%	
	Employees	725,700	688,971	(36,729)	-5.1%	
	Premises	0	9	9		
	Transport	3,200	3,409	209		
4000	Supplies and Services	182,090	237,840	55,750	30.6%	
	Housing Benefit Payments	18,400,250	16,013,251	(2,386,999)	-13.0%	
	Total Direct Expenditure	19,311,240	16,943,480	(2,367,760)	-12.3%	
	Income from Housing Denefit Cubaidy	(18,445,250)	(16 040 507)	2,204,653	-12.0%	
	Income from Housing Benefit Subsidy All other Income	(503,090)	(16,240,597) (549,027)		9.1%	
7000	External Income	(18,948,340)	(16,789,625)	(45,937) <b>2,158,715</b>	11.4%	
7000	External modific	(10,540,540)	(10,100,020)	2,100,110	11.470	
	Net Direct Expenditure	362,900	153,855	(209,045)	-57.6%	(a)
5000	Support Services	448,800	448,800	0		
6500	Depreciation	0	0	0		
	Total Indirect Expenditure	448,800	448,800	0		
	Total Revenues and Benefits Expenditure	811,700	602,655	(209,045)		
	Revenues and Benefits - Service units					
PR100	Collection Of Council Tax	568,820	615,107	46,287		
	Collection Of Council Tax Recharge	(167,130)	(167,130)	0		
	Collection Of Business Rates	73,870	68,449	(5,421)		
	Housing Benefit Admin	392,600	330,635	(61,965)		
	Local welfare assistance scheme	15,000	15,084	(61,963)		
	Universal Credit Partnership	0	(6,358)	(6,358)		
	Housing Benefit Admin Recharge	(27,870)	(27,870)	0		
	Housing Rent Allowances	(45,000)	(227,346)	(182,346)		
	Council Tax Benefit	0	(7,787)	(7,787)		
	Revenues Recovery Team	129,190	137,651	8,461		
	Revenues Recovery Team Recharge	(127,780)	(127,780)	0		
	Total Revenues and Benefits Expenditure	811,700	602,655	(209,045)		
				£	£	
	Total Expenditure Variation				(209,045)	(a)
	Major Cost Changes					
	Additional HB Software costs covered by additi					
	below	16,740				
	Additional HB Hardware & Software costs trans		al (under			
*	Diminimis) - Costs covered by NHB released b Additional Revenues Hardware & Software cos		o Conital	13,930		
*	(under Diminimis) - Costs covered by NHB rele		ПСарнаг	13,930		
	(aa.) Diminimo) Good Governou by William	2504 501014		10,000	44,600	
					77,000	

### **Revenues and Benefits**

teven	Major Coat Southers					
	Major Cost Savings					
	The demand for Housing Benefit in 18/19 was lo	•				
	mainly due to the transition to Universal Credit (s	see decreased :	subsidy income			
**	detailed below)			(2,387,000)		
				/		
	Reduction in cost of taking Liability Orders to Co			(6,800)		
	Housing Benefit Salaries - Vacant HB Manager					
	part by agency staff, additional overtime & temporary	orary increase f	or supervisors			
	acting up.			(26,280)		
	Revenues Salaries - Vacant Revenues Manager					
	staff, additional overtime & temporary increase f	or supervisors a	acting up.	(10,440)		
					(2,430,520)	
	Major Changes in Income Levels					
	Decreased 18/19 Housing Benefit Subsidy relate	ed to decreased	costs detailed			
**	above	22.10 430104300	JJOIG GOIGHOU	2,367,710		
		LID Correller - D	htoro vocassa	2,001,110		
	Additional Overpayment recovery which includes		biors, recovery	(400,000)		
	from ongoing HB & PDP being recovered at DW			(163,060)		
	Various New Burdens grants from DWP in respe					
	initiatives delivered either within existing resource	e or to offset ac	iditional	(70.440)		
	software costs detailed above			(72,140)		
	Universal Credit Delivery Partnership Grant - ad	ditional funding		(6,360)		
	Adjustment to CTB entitlement (re pre 01/04/13	CTB old schem	e) not required			
	to be repaid to DCLG			(7,790)		
	Additional contributions from Preceptors to assist	st in collection o	f C/Tax &			
	Administration of CTR schemes - no longer rece			27,000		
	Single Occupancy Discount Penalties not impler			3,500		
	Income received on Court Costs lower than budget	geted		20,120		
	Additional C/Tax Annexe Grant			(3,820)		
	Additional HB & CTB admin Grant than budgeted	d		(5,120)		
				, i ,	2,160,040	
					_,100,010	
	Minor Variations				40.269	
	Willor variations				19,268	
		_				
otal E	xpenditure Variation				(206,612)	(2
	EARMARKED RESERVES					
	Utilised 2018/19					
	FERIS scheme Grant no longer repayable to DV	VP		(11,118)		
	New Homes Bonus budgeted in Capital Program	nme released to	cover			
*	additional Revenue costs of projects under Capi			(27,860)		
				(=:,===,		
	Proposed contribution c/fwd. to 2019/20			0		
	Net movement in earmarked reserves				(38,978)	
					(33,5.3)	
-4-1 -	on an different consists of the French Constitution of the French Constitut				(0.45-50.0)	
otal E	xpenditure variation after Earmarked Reserve	S			(245,590)	

### **Leisure Services**

Leisure	e Services	2010112	2010/12			
		2018/19	2018/19	Variance	Variance	
Codo	I -i Ci	Budget	Actual		0/	
	Leisure Services	£	£	£ (40,000)	%	
1000	Employees	1,937,440	1,894,477 995.833	(42,963)	-2.2%	
2000	Premises	899,630	,	96,203	10.7%	
3000	Transport	8,530	4,944	(3,586)	4.60/	
4000	Supplies and Services	283,830	279,186	(4,644)	-1.6%	
	Total Direct Expenditure	3,129,430	3,174,440	45,010	1.4%	
7000	External Income	(2,783,610)	(2,725,732)	57,878	2.1%	
7000	External moonie	(2,700,010)	(2,720,702)	01,010	2.170	
	Net Direct Expenditure	345,820	448,707	102,887	29.8%	(a)
5000	Support Services	362,050	363,000	950		
6500	Depreciation	542,200	525,160	(17,040)		
	Total Indirect Expenditure	904,250	888,160	(16,090)		
	Total Leisure Services Expenditure	1,250,070	1,336,867	86,797		
	Leisure Services - Service units					
RS100	Leisure Facilities Maintenance & Equipment	323.720	284,961	(38,759)		
	Leisure Management & Administration	65,130	66,418	1,288		
	Exe Valley Leisure Centre	267,397	399,710	132,313		
	Market Walk Gym	550	0	(550)		
	Lords Meadow Leisure Centre	361,894	335,207	(26,687)		
	Culm Valley Sports Centre	231,379	250.571	19,192		
	Total Leisure Services Expenditure	1,250,070	1,336,867	86,797		
				£	£	, ,
	Total Expenditure Variation				86,797	(a)
	Major Cost Changes					
RS140	Additional external contractors eg mystery shopper			8,000		
RS150	Water leak - as referred to in in-year monitoring.			50,500		
RS150	Old gas invoices - Laser & British Gas			32,000		
RS140	New heat retention pool covers - funded from EMR.			21,640		
RS150	Lords Meadow Gym Capital Project - funded from EMR.			21,803		
All sites	Closure of learner pool - refunding swimming			15,500		
	Casual Swim - underperforming due to good weather &					
All sites	open water swimming more popular			15,000		
	Commercial courses - not running to capacity following					
All sites	national trends. Reduced school lettings.			14,000		
	Series Of Lets Artif Pitch Use - cancellations, changes to					
All sites	casual bookings and reduction to group participation.			31,000		
	Junior Leisure Centre Courses - underperforming			7,000		
	Under recovery on vending machines (2 weeks) & speedo	contract lack of s	tock.	5,000		
	, , , ,					
	Major Cost Savings				221,443	
RS100	Specific Revenue Projects - underspent as not have time to	o fulfill all projects		(41,000)		
	Staffing Vacancies	o ranni an projecto		(50,000)		
	Income over budget for swimming lessons			(19,000)		
	Fitness - increased membership due to new gym refurbs			(14,000)		
	RS150: Business Rates Savings			(16,250)		
RS140	Exe Valley Gas charges			(6,000)		
				(=,===)	(146,250)	
	Major Changes in Income Levels				. , .,	
					0	
	Minor Variations				0	

### **Leisure Services**

Total Expenditure Variation				75,193	(a)
EARMARKED RESERVES					
Utilised 2018/19					
New Homes Bonus utilised for revenue expenditure - the L			(21,803)		
New Homes Bonus utilised for revenue expenditure - new	heat retention po	ool covers	(21,640)		
Proposed contribution c/fwd to 2019/20					
Planned maintenance works not completed in time - roll to	19/20		21,600		
Net movement in earmarked reserves				(21,843)	
Total Expenditure variation after Earmarked Reserves				53,350	

#### **Waste Services**

		2018/19	2018/19	Variance	Variance	
		Budget	Actual			
Code	Waste Services	£	£	£	%	
1000	Employees	2,415,980	2,435,250	19,270	0.8%	
2000	Premises	234,020	247,693	13,673	5.8%	
3000	Transport	757,980	855,657	97,677		
4000	Supplies and Services	723,560	729,387	5,827	0.8%	
	Total Direct Expenditure	4,131,540	4,267,988	136,448	3.3%	
7000	External Income	(2,405,960)	(2,499,586	) (93,626)	-3.9%	
	Net Direct Expenditure	1,725,580	1,768,402	42,822	2.5%	(a)
5000	Support Services	387,480	387,480	0		
6500	Depreciation	271,970	271,970			
0000	Doprociation	211,070	27 1,010			
	Total Indirect Expenditure	659,450	659,450	0		
	Total Waste Services Expenditure	2,385,030	2,427,852	42,822		
	Waste Services - Cost Centres					
FM100	Fleet Management	20,000	21,154	1,154		
WS650	Street Cleansing	534,370	541,903			
WS700	Refuse Collection	842,690	754,039			
WS710	Trade Waste Collection	(69,500)	(93,537	,		
WS710	Kerbside Recycling	1,029,880	1,184,506			
WS740	16 Shop-Recycling	0	1,104,000			
WS750	Waste Management Staff Unit	345,930	336,536			
WS760	Waste Management Staff Unit Rech	(342,010)	(342,010			
WS770	Unit 3 Carlu Close	210,080	211,670			
WS780	UNIT 3 CARLU CLOSE RECHARGE	(186,410)	(186,410			
110100	Total Waste Services Expenditure	2,385,030	2,427,852	<i></i>		
				£	£	
	Total Expenditure Variation				42,822	(a)
	Major Cost Changes					
All	Vehicle hire costs (see EMR below)			66,200		
All	Vehicle fuel and repairs and maintenance	e		25,000		
WS725	Bottle Bank refurbishments (see EMR be	elow)		10,000		
WS725	Refurbishment of recycling vehicles (see	e EMR below)		8,400		
WS725	Recycling Containers - S106 Recycling	net transfers (See	EMR below)	22,593		
All	Overtime costs higher than predicted		·	15,000		
	Major Cost Savings				147,193	
WS700	Equipment - food waste containers (see	EMR below)		(8,000)		
WS700	No longer using contractors to collect ele	ectrical waste		(5,000)		
					(13,000)	)
	Major Changes in Income Levels					
WS700	Devon County Council shared saving so			(50,000)		
WS700	Garden Waste Permits are up against la	, , ,	ŭ ü	10,000		
WS700	Bulky waste income and sale of wheelie	bins up against bu	dget	(10,000)		

#### **Waste Services**

WS710	Trade Waste - additional income generated from new customers	(50,000)	
WS725	Recycling material - overall tonnages are up, however some prices are down, particularly ca	irdboard 10,000	
			(90,000)
	Minor Variations		(1,371)
Total Expe	enditure Variation		42,822 (a)
	EARMARKED RESERVES		
	Utilised 2018/19		
	S106 - Waste & Recycling funds	(22,593)	
	Vehicle Hire - Street Cleansing	(35,840)	
	Vehicle Hire - Refuse	(4,700)	
	Bottle Bank Refurbishment	(10,000)	
	Refurbishment of Recycling Vehicles	(8,400)	
	Proposed contribution c/fwd to 2019/20		
	S106 - Waste & Recycling funds	827	
	Options Appraisal	40,000	
	Replacement Containers	8,000	
	Net movement in earmarked reserves		(32,706)
Total Expe	enditure variation after Earmarked Reserves		10,116